# Paul P. Maglio

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# **Academic Appointments**

2012–	Professor	Management, UC Merced
2012-	Professor	Cognitive Science, UC Merced
2007 - 2012	Associate Adjunct Professor	Cognitive Science, UC Merced
1998 - 1999	Research Associate	Psychology, UC Santa Cruz
1993 - 1994	Graduate Student Instructor	Cognitive Science, UC San Diego

# **Administrative Appointments**

2018-	Director, Division of Management and	
	Information	School of Engineering, UC Merced
2018–2019	Chair, Management of Innovation,	
	Sustainability and Technology	
	Graduate Group	School of Engineering, UC Merced
2017-	Chair, Management of Complex Systems	
	Department	School of Engineering, UC Merced
2017 - 2018	Chair, EECS Graduate Group	School of Engineering, UC Merced
2015–2018	Associate Dean, Academic Personnel	School of Engineering, UC Merced

# **Work Experience**

2015 - 2017	Consultant	IBM Research - Almaden
2004 - 2009	Research Senior Manager	IBM Research - Almaden
2000 - 2012	Research Manager	IBM Research - Almaden
1997 - 2015	Research Staff Member	IBM Research - Almaden
1995 - 1997	Postdoctoral Researcher	IBM Research - Almaden
1992 - 1995	Technical Staff Member	Jet Propulsion Lab, Cal Tech
1988 - 1989	Research Scientist	Artificial Intelligence Lab, MIT
1986 - 1988	Technical Staff Member	MITRE Corporation
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# **Education**

1995	Ph.D.	Cognitive Science	University of California, San Diego
1991	M.S.	Cognitive Science	University of California, San Diego
1986	S.B.	Computer Science and Engineering	Massachusetts Institute of Technology

## Authored and Edited Books

- Maglio, P. P., Kieliszewski, C. A., Spohrer, J. C., Lyons, K., Patricio, L. & Sawatani, Y. (Eds.). (2019). *Handbook of service science, Volume II*. New York: Springer.
- Kandogan, E., **Maglio, P. P.,** Haber, E. & Bailey, J. (2012). *Taming information technology:* Lessons from studies of system administrators. New York: Oxford University Press.
- Maglio, P. P., Kieliszewski, C. A., & Spohrer, J. C. (Eds.). (2010). Handbook of service science. New York: Springer. (Japanese translation, 2014, by K. Hidaka. Tokyo Denki University Press.)

## **Edited Conference Proceedings**

- Maglio, P. P., & Qiu, R. (2018). Proceedings of INFORMS International Conference: A Better World through O.R., Analytics, and A.I. Catonsville, MD: INFORMS. Available at https://www.informs.org/Publications/International-Meeting-Proceedings.
- Maglio, P. P. & Chou, W. (Eds.) (2017). Proceedings of 2017 IEEE International Conference on Cognitive Computing (ICCC). New York: IEEE. Available at http://ieeexplore.ieee.org/xpl/mostRecentIssue.jsp?punumber=8027144.
- Noelle, D. C., Dale, R., Warlaumont, A. S., Yoshimi, J., Matlock, T., Jennings, C. D. & Maglio, P. P. (Eds.) (2015). Proceedings of the 37<sup>th</sup> Annual Meeting of the Cognitive Science Society, CogSci 2015. Austin, TX: Cognitive Science Society. Available at https://mindmodeling.org/cogsci2015/.
- Maglio, P. P., Paik, I. & Chou, W. (Eds.) (2015). Proceedings of the 12<sup>th</sup> IEEE International Conference on Services Computing, SCC 2015. New York: IEEE. Available at http://ieeexplore.ieee.org/xpl/mostRecentIssue.jsp?punumber=7194374.
- Maglio, P. P., Weske, M., Yang, J. & Fantinato, M. (Eds.). (2010). Service oriented computing: Proceedings of the 8<sup>th</sup> International Conference, ICSOC 2010. Berlin: Springer-Verlag. Available at http://www.springer.com/us/book/9783642173578.

## **Refereed Journal Articles**

- Lim, C., Kim, M., Kim, K., Kim, K. & Maglio, P. P. (2019). Customer process management: A data-driven approach for customer value creation through measuring and improving customer processes. *Journal of Service Management*, 30(1), 105-131.
- Breidbach, C. F., Choi, S., Ellway, B, P., Keating, B. W., Kormusheva, K., Kowalkowski, C., Lim, C., & Maglio, P. P. (2018). Operating without operations: How is technology changing the role of the firm? *Journal of Service Management*, 29(5), 809-833.
- Lim, C., Kim, K. & **Maglio**, **P. P.** (2018). Smart Cities with Big Data: Reference Models, Challenges, and Considerations. *Cities*, 82, 86-99.
- Lim, C. & Maglio, P. P. (2018). Data-driven understanding of smart service systems through text mining. *Service Science*, 10(2), 154-180.
- Lim, C., Kim, K. K., Kim, M. J., Heo, J. Y., Kim, K. J., & Maglio, P. P. (2018). From data to value: A nine-factor framework for data-based value creation in information-intensive services. *International Journal of Information Management*, 39, 121-135.
- Lim, C., Kim, M., Kim, K., Kim, K. & **Maglio**, **P. P.** (2018). Using data to advance service: Managerial issues and theoretical implications from action research. *Journal of Service*

Theory and Practice, 28, 99-128.

- Breidbach, C. F. & Maglio, P. P. (2016). An analysis of technology-enabled value co-creation. Industrial Marketing Management, 56, 73-85.
- Peters, C., Maglio, P. P., Badinelli, R., Harmon, R. R., Maull, R., Spohrer, J. C., Tuuanen, T., Vargo, S. L., Welser, J. J., Demirkan, H., Griffith, T. L., & Moghadam, Y. (2016). Emerging digital frontiers for service innovation. *Communications of the Association for Information Systems*, 39, article 8.
- Storbacka, K., Brodie, R. J., Böhmann, T., Maglio P. P. & Nenonen, S. (2016). Actor engagement as a microfoundation for value co-creation. *Journal of Business Research*, 69(8), 3008-3017.
- Maglio, P. P. & Lim, C. (2016). Innovation and big data in smart service systems. (Letter) Journal of Innovation Management, 4(1), 11-21.
- Maglio, P. P., Kwan, S. J. & Spohrer, J. (2015). Toward a research agenda for human-centered service system innovation. (Commentary) *Service Science*, 7(1), 1-10.
- Matlock, T., Castro, S., Fleming, M., Gann, T. & Maglio, P. P. (2014). Spatial metaphors of web use. *Spatial Cognition and Computation*, 14(4), 306-320.
- Akaka, M., Corsaro, D., Lusch, R., Kelleher, C., **Maglio, P. P.**, Seo, Y. & Vargo, S. (2014). The role of symbols in value co-creation. *Marketing Theory*, 14(3), 311-326.
- Maglio, P. P., Sepulveda, M-J. & Mabry, P. L. (2014). Mainstreaming modeling and simulation is essential for public health innovation. *American Journal of Public Health*, 104(7), 1181-1186.
- Maglio, P. P. & Spohrer, J. (2013). A service science perspective on business model innovation. Industrial Marketing Management, 42, 665-670.
- Kieliszewski, C. A., Maglio, P. P. & Cefkin, M. (2012). On modeling value constellations to understand complex service system interactions. *European Management Journal*, 30(5), 438-450.
- Bigus, J. P., Campbell, M., Carmeli, B., Cefkin, M., Chang, H., Chen-Ritzo, C.-H., Cody, W. F., Ebadollahi, S., Evfimievski, A., Farkash, A., Glissmann, S., Gotz, D., Grandison, T. W. A., Gruhl, D., Haas, P. J., Hsiao, M. J. H., Hsueh, P.-Y. S., Hu, J., Jasinski, J. M., Kaufman, J. H., Kieliszewski, C. A., Kohn, M. S., Knoop, S. E., Maglio, P. P., Mak, R. L., Nelken, H., Neti, C., Neuvirth, H., Pan, Y., Peres, Y., Ramakrishnan, S., Rosen-Zvi, M., Renly, S., Selinger, P., Shabo, A., Sorrentino, R. K., Sun, J., Syeda-Mahmood, T., Tan, W.-C., Tao, Y. Y. Y., Yaesoubi, R. & Zhu, X. (2011). Information technology for healthcare transformation, *IBM Journal of Research and Development*, 55(5), 6:1-6:14.
- Haas, P. J., Maglio, P. P., Selinger, P. G. & Tan, W. C. (2011). Data is dead... Without what-if models. *Proceedings of the VLDB Endowment*, 4, 1486-1489.
- Campbell, C. S., Maglio, P. P. & Davis, M. M. (2011). From self-service to super-service: How to shift the boundary between customer and provider. *Information Systems and eBusiness Management*, 9(2) 173-191.
- Kandogan, E., Maglio, P. P., Haber, E. & Bailey, J. (2011). On the roles of policies in computer system management. *International Journal of Human-Computer Studies*, 69(6), 351-361.
- Haber, E., Kandogan, E. & Maglio, P. P (2011). Collaboration in system administration. *Communications of the ACM*, 54(1), 46-53.
- Maglio, P. P., Nusser, S., & Bishop, K. (2010). A service perspective on IBM's brand. Marketing Review St. Gallen, 6, 44-48.

- Daim, T. U., Jetter, A., Demirkan, H. & Maglio, P. P. (2010). Perspective: technology management in the service sector. *International Journal of Services Technology and Management*, 13, 3-19.
- Maglio, P. P., Vargo, S. L., Caswell, N. & Spohrer, J. (2009). The service system is the basic abstraction of service science. *Information Systems and e-business Management*, 7, 395-406.
- Ordanini, A. & Maglio, P. P. (2009). Market orientation, internal process and external network: Key decision nodes in new service development. *Decision Sciences*, 40, 601-625.
- Demirkan, H., Kauffman, R. J., Vayghan, J. A., Fill, H. G., Karagiannis, D. & Maglio, P. P. (2008). Service-oriented technology and management: Perspectives on research and practice for the coming decade. *Electronic Commerce Research Applications*, 7, 356-376.
- Glushko, R. J, **Maglio**, P. P., Matlock, T., & Barsalou, L. (2008). Categorization in the wild. *Trends in Cognitive Sciences*, 12, 129-135.
- Maglio, P. P. & Spohrer, J. (2008). Fundamentals of service science. *Journal of the Academy of Marketing Science* (Special issue on Service-Dominant Logic), 36, 18-20.
- Maglio, P. P., Wenger, M. J., & Copeland, A. (2008). Epistemic actions for self-priming: Expertise and the effective use of memory. *Acta Psychologica*, 127, 72-88.
- Spohrer, J. & Maglio, P. P. (2008). The emergence of service science: Toward systematic service innovations to accelerate co-creation of value. *Production and Operations Management*, 17(3), 1-9.
- Vargo, S. L., Maglio, P. P., and Akaka, M. A. (2008). On value and value co-creation: A service systems and service logic perspective. *European Management Journal*, 26(3), 145-152.
- Spohrer, J., Maglio, P. P., Bailey, J. & Gruhl, D. (2007). Steps toward a science of service systems. *Computer*, 40, 71-77.
- Flor, N. V., Coulson, S. & Maglio, P. P. (2006). Schema blending and stable structure in online social systems. *International Journal of Web Based Communities*, 2(2), 143-159.
- Maglio, P. P., Srinivasan, S., Kreulen, J. T. & Spohrer, J. (2006). Service systems, service scientists, SSME, and innovation. *Communications of the ACM*, 49(7), 81-85.
- Spohrer, J., Maglio, P. P., Kreulen, J. T., & Srinivasan, S. (2006). Becoming a service scientist. *Information Processing*, 47(5), 461-466. (In Japanese).
- Barrett, R., Maglio, P. P., Kandogan, E., & Bailey, J. (2005). Usable autonomic computing systems: The systems administrator's perspective. Advanced Engineering Informatics, 19(3), 213-221.
- Maglio, P. P. & Kandogan, E. (2004). Error messages: What's the problem? ACM Queue, 2(8), 50–55.
- Flor, N. V., & Maglio, P. P. (2004). Modeling business representational activity in online technologies: A case study of a customer-centered business. *Knowledge-based Systems*, 17, 39–56.
- Maglio, P. P., & Campbell, C. S. (2003). Attentive agents. Communications of the ACM, 46(3), 47–51.
- Russell, D. M., **Maglio, P. P.**, Dordick, R., & Neti, C. (2003). Dealing with ghosts: Managing the user experience of autonomic computing. *IBM Systems Journal*, 42, 177–188.
- Maglio, P. P., Barrett, R., Campbell, C. S., & Selker, T. (2001). An architecture for developing

attentive information systems. Knowledge-Based Systems, 14, 103-110.

- Ihde, S., **Maglio**, P. P., Meyer, J., & Barrett, R. (2001). Intermediary-based transcoding framework. *IBM Systems Journal*, 40, 179–192.
- Maglio, P. P. & Barrett, R. (2000). Intermediaries personalize information streams. *Communications of the ACM*, 43(8), 96–101.
- Barrett, R. & **Maglio**, **P. P.** (1999). Intermediaries: An approach to manipulating information streams. *IBM Systems Journal*, *38*, 629–641.
- Campbell, C. S. & Maglio, P. P. (1999). Facilitating navigation in information spaces: Road signs on the World Wide Web. International Journal of Human-Computer Studies, 50, 309– 327.
- Barrett, R. & Maglio, P. P. (1998). Intermediaries: New places for producing and manipulating web content. *Computer Networks and ISDN Systems*, 30, 509–518.
- Underwood, G. M., Maglio, P. P. & Barrett, R. (1998). User centered push for timely information delivery. *Computer Networks and ISDN Systems*, *30*, 33–41.
- Kirsh, D., & Maglio, P. (1994). On distinguishing epistemic from pragmatic action. Cognitive Science, 18, 513–549.

## **<u>Refereed Book Chapters</u>**

- Lim, C. & Maglio, P. P. (2019). Clarifying the Concept of Smart Service Systems. In Maglio, P. P., Kieliszewski, C. A., Spohrer, J. C., Lyons, K., Patricio, L. & Sawatani, Y. (Eds.). *Handbook of service science, Volume II.* New York: Springer.
- Maglio, P. P., Kieliszewski, C. A., Spohrer, J. C., Lyons, K., Patricio, L. & Sawatani, Y. (2019). Introduction: Why another handbook? In Maglio, P. P., Kieliszewski, C. A., Spohrer, J. C., Lyons, K., Patricio, L. & Sawatani, Y. (Eds.). *Handbook of service science, Volume II*. New York: Springer.
- Maglio, P. P. & Lim, C. (2018). On the impact of autonomous technologies on human-centered service systems. In R. Lusch & S. Vargo (Eds)., *The Handbook of Service Dominant Logic*. Sage.
- Maglio, P. P. & Lim, C. (2018). Innovation and smart service systems. In F. Gallouj & F. Djellal (Eds)., A Research Agenda for Service Innovation. Cheltenham, UK: Edward Elgar, pp. 103-115.
- Ng, I. C. L., **Maglio, P. P.**, Spohrer, J. & Wakenshaw, S. (2018). The science of service of systems: From system to ecosystem to ecology. In R. Lusch & S. Vargo (Eds)., *The Handbook of Service Dominant Logic*. Sage.
- Maglio, P. P. & Kieliszewski, C. (2015). The new scientific study of service. In J. Bryson & P. Daniels (Eds.), *The Handbook of Service Business*. Cheltenham, UK: Edward Elgar, pp. 49-59.
- Maglio, P. P. & Breidbach, C. F. (2014). Service Science: Toward systematic service innovation. In A. Newman & J. Leung J (Eds.), *Bridging Data and Decisions: Tutorials in Operations Research*. Catonsville, MD: INFORMS, pp. 161–170.
- Spohrer, J. & Maglio, P. P. (2010). Toward a science of service systems: Value and symbols. In P. P. Maglio, C. A. Kieliszewski & J. C. Spohrer (Eds.), *Handbook of service science*. New York: Springer.
- Spohrer, J. & Maglio, P. P. (2010). Service science: Toward a smarter planet. In W.

Karwowski & G. Salvendy (Eds.), *Introduction to service engineering*. New York: Wiley & Sons, pp. 3-30.

- Maglio, P. P., Kandogan, E., & Haber, E. (2008). Distributed cognition and joint activity in computer-system administration. In M. S. Ackerman, C. Halverson, T. Erickson, & W. A. Kellogg (Eds.), *Resources, co-evolution, and artifacts: Theory in CSCW*. New York: Springer, pp. 145-166.
- Spohrer, J., McDavid, D., Maglio, P. P., & Cordata, J. W. (2006). NBIC Convergence and technology coevolution: Towards a services science to increase productive capacity. In W. S. Bainbridge & M. C. Roco (Eds.), *Managing Nano-Bio-Info-Cogno Innovations* : Converging Technologies in Society. New York: Springer, pp. 227-254.
- Maglio, P. P., Barrett, R. & Farrell, S. (2003). WebPlaces: Using intermediaries to add people to the web. In K. Höök, D. Benyon & A. Munro (Eds.), *Designing information spaces: The social navigation approach*. London: Springer-Verlag, pp. 249–269.
- Maglio, P. P. & Matlock, T. (2003). The conceptual structure of information space. In K. Höök, D. Benyon & A. Munro (Eds.), *Designing information spaces: The social navigation approach*. London: Springer-Verlag, pp. 385–403. (Reprinted from Social navigation of *information space*).
- Maglio, P. P. & Matlock, T. (1999). The conceptual structure of information space. In A. Munro, K. Höök, & D. Benyon (Eds.), *Social navigation of information space*, London: Springer-Verlag, pp 155-173.

## **Refereed Conference Papers**

- Lim, C. & Maglio, P. P. (2017). Toward a unified model of service systems. *Proceedings of the* 8th International Research Symposium in Service Management (IRSSM-8). Seoul Korea.
- Ekman, P., Jonas, J., Maglio, P. P., Reynolds, D., & Röndell, J. (2017). Customer Value Through Resource Integration: The Role of the Institutional Solution Space: An Abstract. In Academy of Marketing Science Annual Conference (pp. 495-496).
- Winkler, D. A., Beltran, A., Esfahani, N. P., Maglio, P. P. & Cerpa, A. E. (2016). FORCES: feedback and control for occupants to refine comfort and energy savings. *Proceedings of the* 16th ACM International Joint Conference on Pervasive and Ubiquitous Computing (UbiComp 2016). Heidelberg, Baden-Wurttemberg, Germany. ACM Press.
- Krishnamurthy, U. & Maglio, P. P. (2016) PAVES: Partnering with Autonomous Vehicles, Environments, and Systems. Proceedings of 2016 IEEE International Conference on Systems, Man and Cybernetics. Budpest, Hungary. IEEE Press.
- Lim, C, Maglio, P. P., Kim, K., Kim, M., Kim, K. (2016). Toward Smarter Service Systems through Service-oriented Data Analytics. *Proceedings of IEEE-INDIN 14th International Conference on Industrial Informatics*, Futuroscope-Poitiers, France.
- Lim, C, Maglio, P. P., Kim, M., Kim, K., Kim, K. (2016). Data-driven customer process management: A new paradigm for co-creating value with customer data. *American Marketing Association SERVSIG Conference*, Maastricht, The Netherlands.
- Fleming, M. & Maglio, P. P. (2015). How interaction helps performance in a Scrabble-like task. In D. C. Noelle, R. Dale, A. S. Warlaumont, J. Yoshimi, T. Matlock, C. D. Jennings, & P. P. Maglio (Eds.) (2015). Proceedings of the 37th Annual Meeting of the Cognitive Science Society. Austin, TX: Cognitive Science Society, pp. 716-721.

- Anya, O., Moore, B., Kieliszewski, C., Maglio, P. P. & Anderson, L. (2015). Understanding the practice of discovery in enterprise big data science: An agent-based approach, 6th International Conference on Applied Human Factors and Ergonomics (AHFE 2015).
- Breidbach, C. F. & Maglio, P. P. (2015). A Service Science Perspective on the Role of ICT in Service Innovation. *European Conference on Information Systems (ECIS)* 2015.
- Breidbach, C. F., Chandler, J. & **Maglio**, P. P. (2015). The duality of second screens: A phenomenological study of multi-platform engagement and service experiences. 48<sup>th</sup> Hawaii International Conference on Systems Science (HICSS 2015).
- Maglio, P. P., Kandogan, E., Haber, E. M. & Bailey, J. (2015). How tangential problems constrain innovation in IT-based service systems. 48<sup>th</sup> Hawaii International Conference on Systems Science (HICSS 2015).
- Breidbach, C. F., **Maglio**, **P. P.** (2014). When Stores Come Alive: The Impact of Augmented Reality on Service Experiences. Proceedings of the *Fourth Australasian Symposium on Service Research & Innovation*, Canberra, Australia.
- Breidbach, C. F., **Maglio, P.** (2014). Innovation as Service System Reconfiguration: Implications for IS Research. *ICIS 2014 Special Interest Group on Service Workshop*
- Breidbach, C. F., Maglio, P. P. & Selinger, P. (2013). A service science perspective on big data and the evolution of business models. ICIS 2013 Special Interest Group on Service Workshop.
- Tan, W. C., Haas, P. J., Mak, R. L., Kieliszewski, C. A., Selinger, P., Maglio, P. P., Glissmann, S., Cefkin, M. & Li, Y. (2012). Splash: A platform for analysis and simulation of health. *Proceedings of ACM SIGHIT International Health Informatics Symposium (IHI 2012)*, New York: ACM Press, 543-552.
- Cefkin, M., Kieliszewski, C. A. & **Maglio**, **P. P.** (2011). When are calories like furniture? Modeling service systems to improve health. *Service Research and Innovation Institute Global Conference*, 2011.
- Maglio, P. P., Cefkin, M., Haas, P., & Selinger, P. (2010). Social factors in creating an integrated capability for health system modeling and simulation. In S-K Chai, J.J. Salerno, & P.L. Mabry (Eds.), Advances in Social Computing: Third International Conference on Social Computing, Behavioral Modeling, and Prediction (SBP10), New York: Springer, 44-51.
- Kandogan, E, Maglio, P. P., Bailey, J., & Haber, E. (2009). Scripting practices in complex system management. In Proceedings of the Third ACM Symposium on Computer Human Interaction for the Management of Information Technology (CHIMIT 2009).
- Kandogan, E, Bailey, J., Maglio, P. P., & Haber, E. (2008). Policy-based IT automation: The role of human judgment. In Proceedings of the Second ACM Symposium on Computer Human Interaction for the Management of Information Technology (CHIMIT '08).
- Spohrer, J., Vargo, S. C., Caswell, N, & Maglio, P. P. (2008). The service system is the basic abstraction of service science. In Proceedings of the 41<sup>st</sup> Hawaii International Conference on System Science (HICSS-41).
- Glushko, B., Maglio, P. P., Matlock, T., Barsalou, L. (2007). Semantics in the wild. In Proceedings of the Twenty-ninth Annual Conference of the Cognitive Science Society, pp. 27-28.
- Bailey J., Kandogan E., **Maglio, P. P.**, & Haber E. (2007). Activity-based management of IT service delivery. In *Proceedings of the ACM Symposium on Computer Human Interaction*

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- Kandogan, E., Campbell, C. S., Khooshabeh, P., Bailey, J., & Maglio, P. P. (2006). Policybased Management of an E-commerce Business Simulation: An Experimental Study. In Proceedings of the Third International Conference on Autonomic Computing (ICAC).
- Kandogan, E., Haber, E., Cypher, A., & Maglio, P. P. (2005). A1: Spreadsheet-based scripting for web tools. In LISA 2005.
- Kandogan, E., Haber, E., Barrett, R., Cypher, A., **Maglio, P. P.**, & Zhao, H. (2005). A1: End-User Programming for Web-based System Administration. In *UIST 2005*.
- Campbell, C. S., Kandogan, E., November, A., Barrett, R, & **Maglio P. P.** (2005). Policity: An experimental evaluation of policy-based administration in a city simulation. In *IEEE 6th International Workshop on Policies for Distributed Systems and Networks*.
- Maglio, P. P., Campbell, C. S., & Kandogan, E. (2005). On the need for negotiation in policybased interaction with autonomic computing systems. In *Proceedings of the Second International Conference on Autonomic Computing (ICAC).*
- Barrett, R., Kandogan, E., Maglio, P. P., Haber, E. M., Prabaker, M., & Takayama, L. A. (2004). Field studies of computer system administrators: Analysis of system management tools and practices. *Proceedings of the Conference on Computer-Supported Collaborative Work*, (pp. 388–395). New York: ACM Press.
- Barrett, R., **Maglio, P. P.**, Kandogan, E., & Bailey, J. (2004). Usable autonomic computing systems: The administrator's perspective. In *Proceedings of the International Conference on Autonomic Computing (ICAC)*.
- Campbell, C. S., Maglio, P. P., Cozzi, A. & Dom, B. (2003). Expertise identification using email communications. In Proceedings of ACM Conference on Information and Knowledge Management (CIKM).
- Campbell C. S. & Maglio, P. P. (2003). Segmentation of display space interferes with multitasking. In Proceedings of the Ninth IFIP Conference on Human-Computer Interaction (INTERACT 2003).
- Ma, X., Maglio, P. P., & Su, H. (2003). Multimodal menu interface for mobile web browsing. In Proceedings of the Ninth IFIP Conference on Human-Computer Interaction (INTERACT 2003).
- Maglio, P. P., Kandogan, E., & Haber, E. (2003). Distributed cognition and joint activity in collaborative problem solving. In *Proceedings of the Twenty Fifth Annual Conference of the Cognitive Science Society*.
- Maglio, P. P., Wenger, M. J., & Copeland, A. M. (2003). The benefits of epistemic action outweigh the costs. In *Proceedings of the Twenty Fifth Annual Conference of the Cognitive Science Society*.
- Slaney, M., Subrahmonia, J., & Maglio, P. P. (2003). Modeling multitasking users. In Proceedings of the Ninth International Conference on User Modeling (UM '03), Berlin: Springer, pp. 188-197.
- Campbell, C. S. & Maglio, P. P. (2003). Supporting notable information in office work. In Extended Abstracts of the ACM Conference on Human Factors in Computing Systems (CHI 2003). New York: ACM Press.
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Erlbaum, pp. 602–607.

- Maglio, P. P. & Wenger, M. J. (2002). On the potential of epistemic actions for self-cueing: Multiple orientations can prime 2D shape recognition and use. In *Proceedings of the Twenty-fourth Annual Conference of the Cognitive Science Society*, Mahwah, NJ: Lawrence Erlbaum, pp. 608–613.
- Barra, M., Maglio, P. P., Negro, A., & Scarano, V. (2002). Group adaptive system. In Proceedings of the Second International Conference on Adaptive Hypermedia and Adaptive Web-based Systems (AH 2002). Berlin: Springer-Verlag.
- Ma, X., Su, H., Chi, S., Wang, Q., & **Maglio**, **P. P.** (2002). Enhancing multichannel mobile internet user experience. In *Poster Proceedings of the Eleventh International World Wide Web Conference (WWW 2002)*.
- Farrell, S., Buchmann, V., Campbell, C. S., & Maglio, P. P. (2002). Information programming for personal user interfaces. In *Proceedings of the International Conference on Intelligent* User Interfaces 2002 (IUI 2002). New York: ACM Press, pp. 190–191.
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## Other Papers (Invited Contributions, Abstracts, Workshops)

- Turner, M. A., Bernacchi, L., Matlock, T., & Maglio, P. P. (2018, December). How regulations strangle business: Lessons for science communication based on violence metaphors in the 2016 presidential election. In AGU Fall Meeting Abstracts.
- Maglio, P. P. (2018). Service (Editorial). Service Science, 10(4), v-v.
- Maglio, P. P. (2017). Toward ten years of *Service Science* (Editorial). *Service Science*, 9(4), iiiiv.
- Goul, M., Maglio, P. P. & Hung, P. (2017). Guest Editorial: In Search of a New Alignment in Service Research–Dual-Journal Special Sections. *IEEE Transactions on Service Computing*, 10(6), 839 – 840.
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- Lim, C. & Maglio, P. P. (2017). Toward a theoretical foundation for autonomous service systems: The case of self-driving cars. Proceedings of the 15th International Research Symposium on Service Excellence in Management (QUIS 15). Porto, Portugal.
- Ekman, P., Jonas, J., Maglio, P., Reynolds, D., & Röndell, J. (2017, May). Customer Value Through Resource Integration: The Role of the Institutional Solution Space: An Abstract. In Academy of Marketing Science Annual Conference (pp. 495-496). Springer, Cham.
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- Maglio, P. P. & Breidbach, C. F. (2014). A Service-Dominant Logic Perspective on Service Innovation: The Role of Big Data Analytics. *Forum on Markets and Marketing*, University

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- Campbell, C. S., Chandra, A., Shaw, B., Maglio, P. P. & Kello, C. (2009). Neuromorphic System Testing and Training in a Virtual Environment based on USARSim. In Workshop on Robots, Games, and Research: Success stories in USARSim held at *IEEE/RSJ International Conference on Intelligent Robots and Systems (IROS09)*, Oct. 11-15, St. Louis, MO.
- Kandogan, E. Haber, E., Bailey, J., & Maglio, P. P. (2009). Studying reactive, risky, complex, long-spanning, and collaborative work: The case of IT service delivery. In J. A. Jacko (Ed.), Proceedings of the 13th International Conference on Human-Computer Interaction. Part IV: Interacting in Various Application Domains (pp. 504–513). Berlin, Heidelberg, Germany: Springer-Verlag
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- Spohrer, J. & Maglio, P. P. (2008). Executive summary. In B. Hefley & W. Murphy (Eds). Service science, management and engineering: Education for the 21st century. New York: Springer, pp xiii – xvi.
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- Barrett, R., Chen, M. & Maglio, P. P. (2003). System administrators are users too: Designing workspaces for internet-scale systems (Workshop, CHI 2003). Ft Lauderdale, Florida.
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M. Chen, & P. P. Maglio, (Chairs), System administrators are users too: Designing workspaces for internet-scale systems (Workshop, CHI 2003). Ft Lauderdale, Florida.

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- Maglio, P. P., Farrell, S., & Barrett, R. (2000, April). How to define "place" on the web. In K. Höök, A. Wexelblatt, & A. Munro (Chairs), Social Navigation: A Design Approach (Workshop, CHI 2000). The Hague, The Netherlands.
- Maglio, P. P. & Barrett, R. (1999, May). WBI: How to program the web with intermediaries. In P. Brusilovsky & P. DeBra (Chairs) Second Workshop on Adaptive Systems and User Modeling on the World Wide Web (WWW8), Toronto, Canada.
- Cohen, A., Maglio, P. P., & Barrett, R. (1998, November). The expertise browser: Leveraging distributed organizational knowledge. In E. Churchill, D. Snowden, & G. Golovchinsky (Chairs), CSCW '98 Workshop on Collaborative and co-operative information-seeking in digital environments. Seattle, WA.
- Maglio, P. P. & Matlock, T. (1998, October). Emergent structure in information space. In A. Cienki (Chair), Conference on Conceptual Structure in Discourse and Language, Atlanta, GA.
- Maglio, P. P. & Barrett, R. (1998, June). Adaptive communities and web places. In P. Brusilovsky & P. DeBra (Chairs), Second Workshop on Adaptive Hypertext and Hypermedia. Pittsburgh, PA.
- Maglio, P. P. & Matlock, T. (1998, March). Metaphors we surf the web by. In A. Munro, K. Höök, & D. Benyon (Chairs), Workshop on Personalized and Social Navigation in Information Space. Swedish Institute for Computer Science, Stockholm, Sweden.
- Barrett, R., **Maglio, P. P.**, & Kellem, D. (1997). WBI: Opening up the web. In *Proceedings of* CompCon '97. Los Alamitos, CA: IEEE Computer Society.
- Maglio, P. P. (1997). Beyond embodiment: Cognition as interactive skill. *Behavioral and Brain Sciences* [Commentary], 20, 753–754.
- Matlock, T. & Maglio, P. P. (1996). Apparent motion on the World Wide Web. In Proceedings of the Eighteenth Annual Conference of the Cognitive Science Society. Mahwah, NJ: Lawrence Erlbaum.
- Kirsh, D., & **Maglio**, **P**. (1992, March). Perceptive actions in Tetris. In R. Simmons (Chair), AAAI Spring Symposium on Selective Perception. Stanford University, Palo Alto, CA.

## In Press, Submitted, and In Preparation

- Breidbach, C. F. & **Maglio**, **P. P.** (2020). Accountable Algorithms? The Ethical Implications of Data-driven Business Models. Accepted, *Journal of Service Management*.
- **Maglio, P. P.** (in preparation). Service Science: Theories, methods, and findings. To appear in M. M. Davis (Ed.), *Research Handbook on Services Management*. Edward Elgar

## **Patents**

Barrett, R., Kellem, D., & Maglio, P. Communication network system and architecture for

recording and displaying history of information accessed. US Patent number: 5,727,129. March, 1998.

- Barrett, R., Kellem, D., Maglio, P., & Selker, T. System and method for displaying a graphical representation of an entity along with a related parameter of the entity. US Patent Number: 5,908,467. June, 1999.
- Cohen, A., Sheldon, M., Maglio, P. P., & Barrett, R. *Method and system for summarizing topics* of documents browsed by user. US Patent Number: 6,356,898. March, 2002.
- Cohen, A., Sheldon, M., Maglio, P. P., & Barrett R. *Method and system for conveying expertise based on document usage.* US Patent Number: 6,377,983, April, 2002.
- Maglio P. P. & Barrett, R. System and method for creating adaptive communities in information space. US Patent Number: 6,400,381, June, 2002.
- Barrett, R., Maglio, P., & Underwood, G. User-centered push methods and system. US Patent Number: 6,490,584, December, 2002.
- Barrett, R., Maglio, P. P. & Selker, E. J. *Managing networked information using physical objects*. US Patent Number: 6,549,933, April, 2003.
- Flickner, M. D., Lu, Q., Maglio, P. P., Selker, E. J., Morimoto, C. H., & Koons, D. B. Method and system for relevance feedback through gaze tracking and ticker interfaces. US Patent Number: 6,577,329, June, 2003.
- Barrett, R. & Maglio, P. P. *Digital persona for providing access to personal information*. US Patent Number: 6,581,059, June, 2003.
- Maglio, P. P. & Matlock, T. G. *Character input interface for compact electronic devices*. US Patent Number: 6,744,427, June, 2004.
- Barrett, R., Maglio, P., & Underwood, G. Method and system for pushing information to a client an information processing system. US Patent Number: 6,820,084 B2, November, 2004.
- Campbell, C. S. & Maglio, P. P. System and method for detecting reading and skimming from eye movements. US Patent Number: 6,873,314 B1, March 2005.
- Campbell, C. S. & Maglio, P. P. A system and method for posting, transferring, and moving digital information. US Patent Number: 7,046,213 B2, May, 2006.
- Campbell, C. S. & Maglio, P. P. A method of rewarding the viewing of advertisements based on eye-gaze patterns. US Patent Number: 8,538,816 B2, September 2013.
- Haas, P., Kieliszewski, C A., Maglio, P. P., Mak, R., Selinger, P., Tan, W-C. Composite modeling simulation and analysis. US Patent Number: 9,805,145 B2, October 2017.
- Barberis, N., Haas, P., Maglio, P. P., Phoungphol, P., Selinger, P., Tan, W-C., Terrizzano, I. System for design and execution of numerical experiments on a composite simulation. Filed, October, 2013.

# **Grants and External Funding**

- Co-PI, "Cognitive Computing via Synaptronics and Supercomputing (C2S2)," DARPA Contract No. 11-09-C-0002. October 2008 July 2009, \$4.9M.
- Co-PI, "Cognitive Computing via Synaptronics and Supercomputing (C2S2)," DARPA Contract No. 11-09-C-0002. July 2009 January 2011, \$15M.
- Co-PI, "Cognitive Computing via Synaptronics and Supercomputing (C2S2)," DARPA Contract No. 11-09-C-0002. January 2011 July 2012, \$25M.

- PI, "California Center for Service Science," UC Research Opportunities Fund. May 2013, \$30,000.
- PI, "Workshop to Develop a Research Agenda for Service Innovation," NSF CMMI-1353337, August, 2013, \$47,713.
- PI, "Workshop to Develop a Research Agenda for Service Innovation," NAS UIDP, Dec 2013, \$5,000.
- PI, "Service and Project Collaboration and Leadership," UC Online Education, Innovative Learning Technology Initiative Grant, Jan, 2014, \$117,000.
- Co-PI, "PFI:BIC: Human-in-the-Loop: A Critical Link to Enable Smart Control of Building Infrastructure in a Complex Service System," NSF IIP-1430351, August 2014, \$800,000.
- Co-PI "Reducing Attrition of Underrepresented Minority and First-Generation Graduate Students in Interdisciplinary Computational Sciences," DGE-1633429/NRT-IGE, July, 2016, \$352,578
- PI, "Service Science Online Course," UC Merced Online Education, Innovative Learning Technology Initiative Grant, Feb, 2017, \$99,790.
- Co-PI, "UC Merced Blackstone LaunchPad Program", Blackstone Charitable Foundation, March 2019, \$550,000.

## **University Courses Taught**

"Technology-enabled Service," Master of Management, UC Merced, Fall 2019 "MIST Speaker Series/Graduate Seminar" MCS PhD, UC Merced, Fall 2019 "Foundations - Management of Complex Systems" MCS PhD, UC Merced, Fall 2019 "Technology-enabled Service," Master of Management, UC Merced, Spring 2019 "Service Science," Management/Cognitive Science, UC Merced, Fall 2016 "Service Innovation," Management/Engineering, UC Merced, Fall 2015 "Service Innovation," Management/Engineering, UC Merced, Spring 2015 "Service Science," Management/Cognitive Science, UC Merced, Fall 2014 "Service Science," Management/Cognitive Science, UC Merced, Fall 2013 "Information Systems and Service Design," Management/CSE, UC Merced, Spring 2013 "Service Science," Management/Cognitive Science, UC Merced, Fall 2012 "Service Science," Management/Cognitive Science, UC Merced, Fall 2011 "Cognitive Science Graduate Seminar", UC Merced, Fall 2010, "Service Science," Management/Cognitive Science, UC Merced, Fall 2009 "Service Science," Management/Cognitive Science, UC Merced, Fall 2008 "Service Science," Management/Cognitive Science, UC Merced, Fall 2007 "Artificial Intelligence Programming (Lab)," Cognitive Science, UCSD, Fall 1993 "Artificial Intelligence Programming (Lab)," Cognitive Science, UCSD, Fall 1992

#### **Distinguished and Keynote Lectures**

"Developing Service Science", Keynote, Doctoral Consortium at The Naples Forum on Service, Ischia, Italy, June 2019.

- "On Value Creation in the Age of Digital Services", Keynote, Karlsrhue Service Summit, Karlsrhue, Germany, September, 2018.
- "On Value Creation in the Age of Autonomous Service Systems", Keynote, International Conference on Exploring Service Science (IESS) 1.7, Rome, Italy, May, 2017.
- "Service Science and Human–centered Service Systems", Sigma Xi Distinguished Scientist Lecture, UC Merced, California, May 2016.
- "Service Science: Enabling Systematic Service Innovation", Keynote, Third International Conference on Serviceology (ICSERV 2015), San Jose, California, July 2015.
- "A Service Science Perspective on Big Data and Business Model Evolution", Keynote, 6th International Conference on Intelligent Networking and Collaborative Systems (INCoS 2014) and 17th International Conference on Network-Based Information Systems (NBIS 2014), Salerno, Italy, September, 2014.
- "A Service Science Perspective on Big Data and Business Model Evolution", Knowledge Service Engineering Distinguished Seminar, KAIST, Korea, March 2014.
- "Modeling Complex Service Systems: Trying to Understand People, Interactions, and Emergence," International Conference on Management of Emergent Digital EcoSystems (MEDES 2011), San Francisco, California, November, 2011.
- "On the Role of Symbolic Processes in Value Cocreation," Keynote, 2010 International Conference on Service Science (ICSS 2010), Hangzhou, China, May, 2010
- "Toward a Science of Service Systems for a Smarter Planet and a Smarter Workforce," Service Science Forum, National Tsing-Hua University, Hsinchu City, Taiwan, March, 2009.
- "An Approach to Service Science," Cevora ICT Symposium, Brussels, Belgium, February, 2009.
- "Global Integration and Service Innovation," Keynote, Seventh Global Mobility Roundtable Conference on Innovative Services Through Mobile Technologies, University of Auckland, New Zealand, November, 2008.
- "Service Research, Education, and Innovation The Future of Service Science," Third IBM Australia/New Zealand SSME Conference, Sydney, Australia, November, 2008.
- "Toward a Research Agenda for Service Science," SSME Research Workshop, Georgia Institute of Technology, October 2008.
- "Why IBM Needs a Multidisciplinary Service Science," Aachener Dienstleistungsforum, Aachen University, Germany, September, 2008.
- "Steps Toward a Science of Service Systems," Dean's Lecture Series, Golisano College of Computing and Information Sciences, Rochester Institute of Technology, February, 2007.
- "Steps Toward a Science of Service," Keynote, 2006 Asia-Pacific Symposium on Service Science, Management, and Engineering, Tsinghua University, Beijing, China, December 2006.
- "Services Sciences, Management, and Engineering," Wachovia Distinguished Speaker Series, Pamplin College of Business, Virginia Tech, February 2006.

#### Invited University Course, Seminar, and Colloquium Lectures

- "Intelligent Agents or the Future of Human-Computer Interaction", Introduction to Cognitive Science, Invited Lecture, UC Merced, April 2018.
- "Taming Information Technology", HCI Seminar, UCSC, April 2018.

- "On Value Creation in the Age of Autonomous Service Systems", Psychology Colloquium, UCSC, April 2018.
- "Some thoughts on computer-related metaphors," Metaphor and Thought, Invited Lecture, UC Merced, November, 2016.
- "Applied Cognitive Science," Cognitive Science Research Methods, Invited Lecture, UC Merced, May, 2015.
- "Some thoughts on computer-related metaphors," Metaphor and Thought, Invited Lecture, UC Merced, November, 2013.
- "A Service Science Perspective on Big Data and Business Model Evolution," iSchool, University of Toronto, October 2013.
- "Service Science: An Opportunity for UC," Rady School of Management, UCSD, May, 2013.
- "Service Science: Entrepreneurship and Innovation," Levin Institute, State University of New York, November, 2012.
- "Metaphors We Surf the Web By," Metaphor and Thought, Invited Lecture, UC Merced, October 2012.
- "A Perspective on the Future of Services," Roundtable on the Future of Services: The Digital Economy. Warwick University, UK, September 2012.
- "Service Science," Service Engineering, Invited Lecture, University of California, Santa Cruz, April 2012.
- "Service Science, Management, and Engineering," Engineering Professional Seminar, UC Merced, March 2012.
- "Taming Information Technology," CogSci Graduate Seminar, UC Santa Barbara, March, 2012.
- "Splash: A computational platform for collaborating to solve complex health problems," EECS Seminar, UC Merced, March, 2012.
- "Splash: A computational platform for collaborating to solve complex health problems," Center for Public Health Colloquium, Stanford University, May, 2011.
- "Splash: A computational platform for collaborating to solve complex health problems," Computer Science Department Colloquium, Georgia State University, April, 2011.
- "Service Science," Service Engineering, Invited Lecture, University of California, Santa Cruz, January 2011.
- "From Cognitive Science to Service Science: Distributed Cognition in System Administration," Mind, Technology, & Society Lecture, UC Merced, November, 2009.
- "Progress Toward Service Science," Talks on Computing Systems, Carnegie Mellon Silicon Valley, September, 2009.
- "Toward a Science of Service Systems for a Smarter Planet and a Smarter Workforce," Anderson School of Management, University of New Mexico, April 2009.
- "Human-Computer Interaction." Cognitive Science 1, Invited Lecture, University of California, Merced, November, 2008.
- "The Future of Service Science." CITRIS Research Exchange, University of California, Berkeley, October, 2008.
- "Progress toward Service Science." Department of Information Technology Management Seminar, University of Hawaii at Manoa, April 2008.
- "Progress toward Service Science." Service Engineering, Invited Lecture, University of California, Santa Cruz, January 2008.

- "IBM, Service, and Service Science." Service Management, Invited Lecture, Stanford Graduate Business School, January 2008.
- "Human-Computer Interaction." Cognitive Science 1, Invited Lecture, University of California, Merced, November, 2007.
- "What I Know about Strategic Planning." Management 191, Invited Lecture, University of California, Merced, November, 2007.
- "Service Science, Management, and Engineering." Information Systems and Technology Management 270, Invited Lecture, UC Santa Cruz, January 2007.
- "Service Science, Management, and Engineering." Service Science Lecture Series, Invited Lecture, Information School, UC Berkeley January 2007.
- "Human-Computer Interaction." Cognitive Science 1, Invited Lecture, University of California, Merced, December, 2006.
- "Service Science, Management, and Engineering," Engineering Systems Division Graduate Seminar, Invited Lecture, MIT, November, 2006.
- "Service Sciences, Management, and Engineering," Bocconi University, SDA, Italy, May, 2006.
- "Service Sciences, Management, and Engineering," University of Pavia, Italy, May 2006.
- "Service Science, Management, and Engineering," Engineering Systems Division Graduate Seminar, Invited Lecture, MIT, April, 2006.
- "Services Sciences, Management, and Engineering," Skills Session for Service Learning, UC Merced, March, 2006.
- "Services Sciences, Management, and Engineering," Frontiers in Computer Science Lecture Series, University of California, San Diego, January 2006.
- "Human-Computer Interaction." Cognitive Science 1, Invited Lecture, University of California, Merced, December, 2005.
- "Services Sciences, Management and Engineering." School of Information Science and Technology, Penn State University, October, 2005.
- "Service Science: Increasing innovation and work system productivity." Stern School of Business, New York University, February, 2005.
- "Service Science: An approach to increasing innovation and work system productivity." Computer Systems Laboratory Colloquium, Stanford University, January, 2005.
- "What middleware administrators do." Class Seminar, College of Creative Studies, UC Santa Barbara, May, 2003.
- "What middleware administrators do." CS Distributed Systems Seminar, Stanford University, April, 2003.
- "Attentive user interfaces." Media Lab Colloquium, MIT. November, 2000.
- "Web Intermediaries (WBI)" Computer Science Department, University of Salerno, Italy. April, 2000.
- "Tradeoffs in displaying peripheral information." Psychology Department Colloquium, UC Santa Cruz. April, 1999.
- "Applications for intermediaries on the web." Human-Centered Computing Seminar, UC Berkeley. October, 1998.
- "How people think about the web." IEEE Seminar, EE Department, University of Memphis,

October, 1998.

- "How to make web surfing easier." Psychology Department Colloquium, UC Santa Cruz. March, 1998.
- "Beyond embodiment: Cognition as interactive skill." Psychology Department Colloquium, UC Santa Cruz. May, 1997.

## **Other Invited Presentations**

- "On the impact of Bob Lusch and Service-Dominant Logic", [Discussant] Paul D. Converse Award Symposium, Urbana-Champaign, April 2016.
- "Toward a T-shaped management curriculum at the University of California", T-Summit, Washington DC, March 2016.
- "Service Science and Human-centered Service Systems", Information Science Department, University of Colorado, Boulder, January, 2016.
- "Service and value cocreation", Workshop on Understanding the Notion of Value in the Service Economy, Trento, Italy, March 2016.
- "Cloud-first Workshop", UC Merced IT Department, June, 2015.
- "Service Science: Toward systematic service innovation", Tutorial presentation at INFORMS Annual Meeting, San Francisco, CA, November, 2014.
- "A Service-Dominant Logic Perspective on Service Innovation: The Role of Big Data Analytics". Presentation at Forum on Markets and Marketing, University of Karlstad, Sweden, June 2014.
- "Toward a research agenda for service science," Panel presentation at ICSSI, Taipei, Taiwan, June 2014.
- "My undergraduate service science course," Decision Sciences, San Francisco, CA, November, 2012.
- "Is big data a big opportunity for service?" Euroma Service Forum, University of Cambridge, Cambridge, UK, September, 2012.
- "A Perspective on the Future of Services in a Connected World: Modeling Service Systems," Panel presentation at Euroma Service Forum, University of Cambridge, Cambridge, UK, September, 2012.
- "Service Systems are Cognitive Systems," Human Side of Service Engineering Conference, San Francisco, CA, July 2012.
- "Distributed Cognition in Computer System Administration," Human Side of Service Engineering Conference, San Francisco, CA, July 2012.
- "Comments on the role of anthropology in service science," Discussant at Human Side of Service Engineering Conference, San Francisco, CA, July 2012.
- "Comments on 'Service Competition and Product Quality in the US Auto Industry'," Discussant at Manufacturing and Service Operations (MSOM) Conference, Columbia University, NY, June 2012.
- "What is service science anyway?" Sigma Xi Symposium, UC Merced, April 2012.
- "Splash: A computational platform for collaborating to solve complex problems," Panel presentation at Conference on Understanding Complex Services through Different Lenses, University of Cambridge, UK, September 2011.

- "Splash: A computational platform for collaborating to solve complex health problems," BIT Symposium, Anderson School of Management, UCLA, July, 2011.
- "Simulating the Health System through Model Composition." Second Symposium on Healthcare Advancements in Research and Practice SHARP 2.0, Minnesota State University, Moorhead, MN, April 2011.
- "Panel: The Futurists." Connected Health Symposium, Partners Healthcare, Boston MA, October, 2010
- "Challenges in Service Science." Roundtable and Townhall Meeting on Service Research. University of Cambridge, United Kingdom, September, 2010.
- "Service Science and Service Systems." International Symposium on Service Innovation, Tokyo Institute of Technology, Tokyo, Japan, March 2010.
- "Five years of Service Science." Art & Science of Service V, Waltham, MA, June, 2009.
- "Toward a Science of Service Systems." Fifth Agoria Roundtable on Service Innovation, Brussels, Belgium, February 2009.
- "Service Science, Today and Tomorrow." IV Annual Conference on the Logic and Science of Service. Honolulu, Hawaii, June 2008.
- "Progress toward Service Science." Department of Management Information Systems, University of British Columbia, Vancouver, May 2008.
- "Some Thoughts on Service System Modeling," SSME Workshop, University of Alberta, Edmonton, Canada, March, 2008.
- "Service Science is the Study of Service Systems," Frontiers in Information Technology and Applications (FITA 2008), Eller College of Management, Tucson, Arizona, February, 2008.
- "Service Education, Service Research, Service Innovation," Panel on Service Science at DSI Annual Meeting, Phoenix, AZ, November, 2007.
- "Service Education, Service Research, Service Innovation," Advisory Board Meeting, IBM Center for Advanced Study, Toronto, Canada, October, 2007.
- "Service Science Aims to Understand Service Systems," Workshop: Towards a Research Tradition in Services Science, Management, and Engineering at CASCON, Toronto, Canada, October, 2007.
- "Toward a Science of Service Systems," Panel on Research in Services-Oriented Technology and Management at Ninth annual Conference on Electronic Commerce (ICEC), Minneapolis, MN, August 2007.
- "Categorization in Practice," Symposium on Semantics in the Wild presented at the Twentyninth Annual Conference of the Cognitive Science Society, Nashville, TN, August 2007.
- "Toward a Science of Service Systems," Panel on IT Industry Mega Trends/Challenges— Software/Service Focus – CTO's perspectives" at the Silicon Valley CTO Forum, Santa Clara, CA, July 2007.
- "Steps Toward a Science of Service Systems," DSI Mini-Conference on Service Science, Pittsburgh, PA, May 2007.
- "Steps Toward a Science of Service Systems," New Software Industry Conference, Mountain View, CA, April, 2007.
- "Steps Toward a Science of Service Systems," Xerox Innovation Group, Webster, NY, February, 2007.
- "The Revolution's Coming... or It's Here... or Something...", Panel on The Algorithmic

Revolution in Service held at the Second Annual Conference on Globalization of Services, Stanford University, December 2006.

- "Measuring Service Work," Contributed session at INFORMS, Pittsburgh, PA, November 2006.
- "Service Industry Panel," Sponsored Session at INFORMS, Pittsburgh, PA, November 2006.
- "Service Science, Management, and Engineering," CASCON Workshop on Service Science, Toronto Canada, October, 2006.
- "Service Science, Management, and Engineering," Invited talk at First Technical Meeting for Systems and Services Sciences, Grenoble, France, September 2006.
- "Service Science, Management, and Engineering," Invited talk at CRIC Innovation in Service Conference, Manchester UK, June 2006.
- "Services Sciences, Management, and Engineering," School of Engineering, UC Merced, February, 2006.
- "Service Innovation and the Organization of Work." eBRC Workshop on Service Innovation. Penn State University, June 2005.
- "What do system administrators do?" Panel held at Usenix LISA Conference, San Diego CA, October, 2003.
- "Autonomic computing meets middleware administrators." IBM Make IT Easy (MITE) Conference, Toronto, October, 2003.
- "The art and science of system administration." High Performance Transaction Systems Workshop (HPTS), Monterey CA, October, 2003.
- "What the practices of middleware administrators mean for admin console design." Sun Labs, Mountain View, CA, September, 2003.
- "What the practices of middleware administrators mean for admin console design." Autonomic Computing Seminar, Watson Research Center, Hawthorne, New York, August, 2003.
- "The art of system administration." IBM Autonomic Computing Advisory Board Meeting, New York, April, 2003.
- "User experience of middleware administration." ROC Lab Meeting, Computer Science Department, UC Berkeley, February, 2003.
- "On the role of action in human-computer interaction." Stanford Language Users Group (SLUGS), Psychology Department, Stanford University, November 2002.
- "Designing interactions for attentive user interfaces." Communications Department, Stanford University. December 2001.
- "On the display of peripheral information." CSLI Workshop on Cognitive Aspects of Visualization, Stanford University. October, 2001.
- "Gaze and speech in attentive environments." Pervasive Computing Conference, IBM Watson Research Center, New York. September, 2000.
- "Attentive user interfaces." Human-Computer Interaction Lab Seminar, UC San Diego. January, 2000.
- "WebPlaces: How to add people to the web." Swedish Institute of Computer Science, Stockholm, Sweden. July, 1999.
- "WBI: How to program the web with intermediaries." Second Workshop on Adaptive Systems and User Modeling on the World Wide Web (WWW8), Toronto. May, 1999.

"Toward a model of web surfing." Human Factors Group Seminar, NASA Ames Research Center. September 1997.

## Journal Editor and Editorial Board

Co-guest Editor, *IEEE Transactions on Service Computing*, Special section In Search of a New Alignment in Service Research, Vol 10 no 6, 2017. Scientific Board, Systems Management Book Series, Routledge, 2016 -Scientific Board, European Review of Service Economics and Management/Revue Européenne d'Economie et Management des Services, 2016 – Editor-in-Chief, Service Science, 2016 – 2018 Editor-in-Chief, Service Science, 2013 – 2015 Senior Editor, Information Systems and eBusiness Management, 2013 – Associate Editor, Journal of Innovation Management, 2013 – Co-guest Editor, International Journal of Cooperative Information Systems, Special issue: Service Oriented computing (ICSOC), Vol 21, no 1, 2012. Editorial Board, Service Science, 2011 – 2013 Co-guest Editor, Information Systems and eBusiness Management, Special Issues on Service Science, Management, and Engineering. Vol 9, no 2, 2011. Editorial Board, LNCS Subline in Services Science, Springer-Verlag, 2009 – Editorial Review Board, Journal of Service Research, Sage Publications, 2009 -Co-guest Editor, Information Systems and eBusiness Management, Special Issues on Service Science, Management, and Engineering. Vol 7, no 4, and Vol 8, no 1, 2009-2010. Co-guest Editor, IBM Systems Journal, Special Issue on Service Science, Management, and Engineering. Vol 47, no 1, February 2008. Editorial Review Board, Journal of Service Research, Sage Publications, 2007-2009 **Conference General Chair and Program Chair** Proceedings Co-Chair, INFORMS International Conference, Taipei Taiwan, June 2018 Program Co-Chair, IEEE International Conference on Cognitive Computing, Honolulu, HI, June, 2017

- General Co-Chair, IEEE Services Computing Conference, San Francisco, CA, June 2016.
- General Co-Chair, 37<sup>th</sup> Annual Conference of the Cognitive Science Society, Pasadena, CA, July 2015.
- Program Co-Chair, IEEE Services Computing Conference, New York, NY, June 2015.
- General Co-Chair, International Conference on Service Science and Innovation, Taipei, June 2014
- General Co-Chair, The Art and Science of Service, San Jose CA, June 2011
- Program Co-Chair, International Conference on Service-Oriented Computing (ICSOC 2010), San Francisco, CA, December, 2010.

Co-chair, Almaden Institute: Smarter Health through Modeling and Simulation. IBM Almaden Research Center, April, 2010.

Co-chair, Frontiers in Service, San Francisco CA, October, 2007

- General Co-Chair, Sixteenth International Conference on Management of Technology (IAMOT 2007), Miami Beach, FL, May, 2007
- General Co-chair, First ACM Symposium on Computer-Human Interaction for Managing Information Technology (CHIMIT '07), Cambridge MA, March 2007
- Co-chair, Service Science, Management and Engineering: Education for the 21<sup>st</sup> Century, Palisades, NY, October 2006.
- Co-chair, Conference on Human Impact and Application of Autonomic Computing Systems, sponsored by the IBM Academy of Technology. IBM TJ Watson Research Center, Yorktown Heights, New York, April, 2004.
- Co-chair, Almaden Institute: Work in the Era of the Global, Extensible Enterprise. IBM Almaden Research Center, March, 2004.
- Co-chair, *Conference on Human Interaction with Autonomic Computing Systems*, sponsored by the IBM Academy of Technology. IBM Almaden Research Center, San Jose, California, June, 2003.

## Workshop Chair, Track Chair, and Panel Chair

Co-chair, Service Science, Minitrack at HICSS, January 2020.

- Co-Chair, Service Science, Track at ICIS, December 2019
- Co-chair, Service Science, Minitrack at HICSS, January 2019.
- Co-chair, Service Science, Minitrack at HICSS, January 2018.
- Co-chair, Service Science, Minitrack at HICSS, January 2017.
- Co-chair, Service Science, Minitrack at HICSS, January 2016.
- Co-chair, *Human-machine Symbiosis 50 Years Later*, Invited Symposium at 37<sup>th</sup> Annual Cognitive Science Society Meeting, July, 2015
- Co-chair, Service Science, Management, Engineering, Minitrack at HICSS, January 2015.
- Co-chair, Service Science, Management, Engineering, Minitrack at HICSS, January 2014.
- Co-chair, Service Science, Management, Engineering, Minitrack at HICSS, January 2013.
- Co-chair, Service Science, Management, Engineering, Minitrack at HICSS, January 2012.
- Co-chair, *Five years of Service Science at HICSS: Looking Back and Looking Ahead*, Workshop at HICSS, January 2012.
- Co-chair, Service Science, Management, Engineering, Minitrack at HICSS, January 2011.
- Co-chair, Applications and Industry Practice, Track at the International Conference on Service Science and Innovation (ICSSI 2010), August 2010.
- Co-chair, Service Science, Management, Engineering, Minitrack at HICSS, January 2010
- Co-chair, Service Science, Management, Engineering, Minitrack at HICSS, January 2009
- Co-chair, AMCIS Minitrack on Information Systems in Service Research, August 2008
- Co-chair, Service Science, Management, Engineering, Minitrack at HICSS, January 2008
- Co-chair, PICMET Symposium: Technology Management in the Service Sector, Portland, OR, August, 2007
- Co-chair, Service Industry Panel, INFORMS, Pittsburgh, PA, November 2006.
- Co-chair, Service Science Workshop, CASCON, Toronto, Canada, October, 2006.
- Co-chair, Workshop on Education for Service Innovation, National Academies Building,

Washington DC, April 2006.

Co-organizer, System Administrators are Users Too. Workshop held at ACM CHI Conference, Fort Lauderdale, Florida, April, 2003.

## **Other Appointments and Professional Service**

Faculty Member, Center for Service Leadership, Arizona State University, 2019 – Faculty Member, Service Innovation Alliance, University of Queensland, Australia, 2019 – Habilitation Committee for Prof. Lia Patricio, University of Porto, Portugal, February 2020

## **University Service**

Academic Restructuring Working Group (Co-chair), UC Merced, 2017 – 2018 Ad hoc Unit-formation Policy Working Group, UC Merced, 2017 Workforce Planning Faculty-Administration Working Group – Organizational Effectiveness, UC Merced, 2017 – 2018 School Restructuring Faculty-Administration Working Group, UC Merced, 2016 – 2017 Search Committee (Co-chair), Management, UC Merced, 2016 – 2017 Program Review Committee, Academic Personnel Office, UC Merced, 2016 – 2017 Chair, Executive Committee, School of Engineering, 2016 – 2017 Chair, Academic Personnel Committee, School of Engineering, UC Merced, 2016 – 2017 Ad hoc Administrator Review Committee, UC Merced, 2016 CCGA Proposal Reviewer, UC, 2016 Search Committee (Co-chair), Management, UC Merced, 2015 – 2016 Search Committee (Member), Natural Resource Management, UC Merced, 2015 – 2016 Chair, Academic Personnel Committee, School of Engineering, UC Merced, 2015 – 2016 Executive Committee (Member), School of Engineering 2015-2016 Panelist, UC VCR/CIO Summit, UCLA, March 2015 Search Committee (Chair), Management, UC Merced, 2014 – 2015 Search Committee (Member), Natural Resource Management, UC Merced, 2014 – 2015 Chair, Academic Personnel Committee, School of Engineering, UC Merced, 2014 – 2015 Executive Committee (Member), School of Engineering 2014-2015 Vice-chair, Committee on Privilege and Tenure, UC Merced, 2014-2015 Judge, Mobile App Challenge, UC Merced, Spring 2014 Search Committee (Chair), Natural Resource Management, UC Merced, 2013 - 2014 Search Committee (Member), Design and Manufacturing (Mech Eng), UC Merced, 2013 – 2014 Advisory Search Committee, Associate Vice Chancellor for Research and Economic Development, UC Merced, 2013 - 2014 Chair, Academic Personnel Committee, School of Engineering, UC Merced, 2013 – 2014 Merced Representative to Assembly of the Academic Senate, UC System, 2013 - 2014Executive Committee (Member), School of Engineering 2013-2014 Search Committee (Chair), Natural Resource Management, UC Merced, 2012 – 2013 Member At Large, Divisional Council, UC Merced, 2012 – 2014

Vice chair, Academic Personnel Committee, School of Engineering, UC Merced, 2012 - 2013 Faculty Assessment Organizer, Management Program, UC Merced, 2012-2014 Faculty Assessment Organizer, Service Science Minor, UC Merced, 2012-2014 Search Committee, Visiting Professors of Management, UC Merced, 2012 - 13 Advisory Search Committee, Vice Chancellor of University Relations, UC Merced, 2011 – 2012 Search Committee, Cognitive and Information Sciences, UC Merced, 2011 – 2012 Search Committee, Cognitive and Information Sciences, UC Merced, 2010 – 2011 Search Committee, Management/Marketing, UC Merced, 2010 – 2011 Future of Cognitive Science Workshop Committee, UC Merced, 2009 School of Management Project, UC Merced, 2007 – 2009

## Honors and Awards

Elected Council Member - INFORMS Service Science Section, 2020-2021

- *Evert Gummesson Outstanding Service Research Award,* The Naples Forum on Service, June 2019. http://www.naplesforumonservice.it/public/index.php?node=260
- Emerald Literati Outstanding Paper of the Year, Journal of Service Theory and Practice (Emerald), "Managerial issues and theoretical implications from action research", April, 2019. http://emeraldgrouppublishing.com/authors/literati/awards.htm?year=2019&journal= jstp
- Volunteer Service Award, Institute for Operations Research and the Management Sciences (INFORMS), November 2018. https://www.informs.org/Recognizing-Excellence/INFORMS-Prizes/Volunteer-Service-Award
- Highly Commended Paper IRSSM 2017, Sponsored by the Journal of Service Management "Toward a model of service systems", August 2017.
- Best Paper Award American Marketing Association SERVSIG Conference, 2016, "Datadriven customer process management: A new paradigm for co-creating value with customer data," June 2016.
- Sigma Xi Distinguished Scientist Award, Sigma Xi UC Merced Chapter, 2015
- Elected President, Sigma Xi UC Merced Chapter, 2012-2013
- Invited Expert, Workshop on Intelligent Human-Machine Collaboration, The National Academies. Workshop held in Washington DC, June 2012.
- Elected Council Member INFORMS Service Science Section, 2012-2014
- Best Paper Award Conference on Understanding Complex Service Systems through Different Lenses, "On modeling value constellations to understand complex service system interactions," September 2011.
- Best Paper (3<sup>rd</sup> Place) Vision and Challenges Track at Very Large Databases Conference, "Data is dead... without 'what if' models," August 2011.
- Elected Vice President, Sigma Xi UC Merced Chapter, 2011-2012
- *Invited Expert,* Workshop on Realizing the Value of Big Data, Board on Global Science and Technology, The National Academies. Workshop held in Singapore, March 2011.
- Distinguished Scientist, Association for Computing Machinery, August 2010.
- Major Outstanding Innovation Achievement Award IBM, "Contributions to SSME." August,

2010.

- Research Division Award IBM, "Fringe Research Contributions to Lotus Connections." March, 2008.
- Outstanding Innovation Achievement Award IBM, "SSME Global Creation and Thought Leadership." April, 2007.
- Supplemental Patent Award IBM, "Top 10% of Patents Issued in 2006." February, 2007.
- Supplemental Patent Award IBM, "Top 10% of Patents Issued in 2003." July, 2004.
- Award of Merit Society for Technical Communication (International), Scholarly or Professional Articles, "Intermediaries: An approach to manipulating information streams", May 2001.
- Award of Distinction Society for Technical Communication (New York), Scholarly or Professional Articles, "Intermediaries: An approach to manipulating information streams", April 2001.
- *Outstanding Technical Achievement Award* IBM, "Contributions to Websphere Transcoding Publisher", August 2000.
- Best Poster Award Eighth International World Wide Web Conference, "WebPlaces: Adding people to the web", May 1999.
- Research Division Award IBM, "WBI in KidDesk", June 1998.